

Chapter Four  
Capital Facilities

Introduction

Capital facilities as defined here, and for purposes of the plan, include facilities owned by Whatcom County and other public entities. Capital facilities typically have long useful lives, significant costs, and are not mobile. Whatcom County capital facilities include buildings, land, parks, and roads (transportation facilities, including roads, are addressed in chapter 6).

Capital facilities provided by other public entities may be ~~addressed~~included in this plan ~~by reference~~. Those capital facilities ~~esy plans that~~ may ~~be adopted by reference~~ include ~~plans for~~ water, sewer, fire protection, storm water, and schools, ~~parks and recreation facilities~~.

Purpose

This chapter contains policies to guide Whatcom County in providing adequate public facilities and services within the county's financial capability, and provides a unifying framework for facilities planning. It also establishes levels of service for certain county-owned and operated capital facilities. The cities and other public owners of capital facilities are encouraged to use the *Whatcom County Comprehensive Plan* as a guide in preparing their own plans and capital improvement programs, particularly with respect to designated urban growth areas (UGAs).

Process

~~In 1991, the firm of Henderson, Young and Company (HYCo) was hired to obtain the necessary expertise in capital facilities planning to assist the county in preparing this chapter. Unlike most other chapters of this plan, Capital Facilities did not involve a citizen's committee or a technical advisory committee per se. The functions assumed by committees for other chapters were not required for completion of this chapter. Methodology, however, was needed to bring together technical expertise concerning all county organizational divisions that manage the capital facilities of the county. HYCo provided that methodology. Department and division administrators have been called upon repeatedly to provide detailed information on existing facilities, levels of service, funding, projected improvements, and revenue sources. Through that process, they participated in the plan as an ad hoc technical committee. Because of the complexity of this topic, the County Council went through an exercise to establish preliminary levels of service after receiving recommendations from department heads. After review and input by the public, these preliminary levels of service were finalized.~~

~~HYCo was responsible for organizing the effort toward completion of this chapter in the original 1997 Comprehensive Plan, with much of the actual work performed by~~

1 | ~~the Whatcom County Planning Division. This chapter was updated in 2004 as part of~~  
2 | ~~the seven-year review required under the Growth Management Act and in 2009.~~  
3 | **GMA Goals, and County-Wide Planning Policies, and Visioning Community**  
4 | **Value Statements**

5 |  
6 | The goals, and policies, ~~and action plans~~ in this chapter contribute to achievement  
7 | of several of the GMA planning goals, including those considering urban growth,  
8 | open space and recreation, and public facilities and services. The chapter has been  
9 | written to satisfy those goals while also meeting the intent and requirements of the  
10 | County-Wide Planning Policies (CWPP), ~~and general guidelines of the Visioning~~  
11 | ~~Community Value Statements.~~

12 |  
13 | Although CWPPs do not separately address capital facilities, as defined in this  
14 | chapter, they are addressed within a number of the policies. Policies requiring fiscal  
15 | and physical ability to provide adequate public facilities, services, and infrastructure  
16 | are satisfied in this chapter. The interlocal agreements specified in the policies must  
17 | address reasonable criteria for annexation and ensure adequate public services  
18 | including transportation, parks, administrative services and corrections facilities.

19 |  
20 | ~~In relation to capital facilities, the Visioning Community Value Statements~~  
21 | ~~emphasize the importance of law enforcement, crime prevention, and other social~~  
22 | ~~services, as well as encourage retention and development of recreational~~  
23 | ~~opportunities.~~

24 |  
25 | Growth Management Goals, and Countywide Planning Policies, ~~and Visioning~~  
26 | ~~Community Value Statements~~ will be served by ~~adoption of~~ this chapter and  
27 | implementation of its goals, and policies, ~~and action plans.~~

28 |  
29 | **GMA Requirements**

30 |  
31 | The Growth Management Act mandates that counties required to plan under the Act  
32 | adopt comprehensive plans including an inventory of facilities, a forecast of future  
33 | needs for such facilities, the proposed location and the capacities of expanded or  
34 | new facilities, minimum levels of service, ~~of facility capacity,~~ a six-year plan for  
35 | financing those facilities with indication of sources for that funding, and a  
36 | requirement to re-assess the Land Use chapter ~~of this plan~~ if there are funding  
37 | shortfalls. The Land Use element must be consistent and coordinated with the  
38 | capital facilities plan, ~~with respect to adopted minimum levels of service and~~  
39 | ~~adequacy of facilities to serve development.~~ These Growth Management Act  
40 | requirements are addressed in this chapter of the Comprehensive Plan, the  
41 | Whatcom County 20-Year Capital Facilities Plan (Appendix E) and in the Six-Year  
42 | Capital Improvement Program for Whatcom County Facilities (Appendix F).

1 **Background Summary**

2  
3 Once facility needs or a level of service standard is established, ~~for a particular~~  
4 ~~facility,~~ then a cost can be assigned ~~to achieve the desired level of service.~~ The  
5 next step is to develop funding mechanisms to pay for the needed capital  
6 ~~facilities.~~ ~~desired levels of service.~~

7  
8 ~~Levels of service for different facilities are defined differently. In this chapter, the~~  
9 ~~level of service for most facilities is defined as a unit per population; for example, a~~  
10 ~~fraction of a square foot of office space per capita or a number of jail beds or park~~  
11 ~~acres per 1,000 population. The major exception is roads, for which level of service~~  
12 ~~is measured as volume over capacity ratios, i.e. how many cars are anticipated to~~  
13 ~~use a particular section of road (volume) divided by how many cars the road can~~  
14 ~~theoretically accommodate over a specific period of time (capacity).~~

15  
16 Reason for change: The proposed amendments include replacing numerical level of  
17 service (LOS) standards for certain facilities with policies supportive of those  
18 facilities. Additionally, LOS standards for transportation have been moved to  
19 chapter 6 (Ordinance 2009-037).

20  
21 One of the major issues confronting Whatcom County in relation to capital facilities  
22 is the question of availability of revenue versus ability to provide services. While it  
23 is generally desirable to provide high levels of service for roads, law enforcement,  
24 and other essential services, costs for those services continue to rise and,  
25 generally, new or additional taxes are undesirable.

26  
27 ~~Whatcom County has kept additions to its capital facilities to a minimum over the~~  
28 ~~past ten years (1999-2009) in order to contain the cost of government operations.~~  
29 ~~Whatcom County has relied on a pay-as-you-go approach for funding capital~~  
30 ~~expenditures under one million dollars. Large capital acquisitions have been~~  
31 ~~financed with general obligation debt. The 2009 budget for debt service is~~  
32 ~~\$1,893,618, or one per cent of 2009 budgeted revenues of \$188,439,728.~~

33  
34 The GMA expressly authorizes cities and counties to impose impact fees on new  
35 development to help finance the capital facilities required to serve new  
36 development. This authorization applies only to capital facilities owned or operated  
37 by government entities: (a) public streets and roads; (b) publicly owned parks,  
38 open space, and recreation facilities; (c) school facilities; and (d) fire protection  
39 facilities. ~~Certain background information that must be included in a capital facilities~~  
40 ~~element of the Comprehensive Plan in order to collect transportation impact fees is~~  
41 ~~included in Appendix G.~~

42  
43 Reason for change: Transportation is addressed in Chapter 6.

44  
45 If the adopted desired level of service cannot be achieved without acquiring major  
46 debt, raising taxes beyond acceptable levels or establishing unacceptable impact  
47 fees, then the level of service standard must be adjusted, facility costs must be  
48 reduced, or growth must be curtailed until a balance is achieved. Adjusting land use

to achieve ~~desirable~~ levels of service standards is one means of attaining concurrency. Concurrency, as required by the GMA, means that adequate facilities as defined by adopted levels of service are available at the time that the impacts of development occur or within a specified time thereafter. The GMA, at minimum, requires concurrency for transportation facilities. Concurrency is obviously desirable for all other capital facilities as well if the overall goal is to provide for new development while maintaining a quality of life that people desire.

~~With regard to fire protection, Whatcom County has not adopted level of service standards (NFPA 1720 or any other response-time based level of service) for most urban or rural areas. The County should define an urban level of service for fire protection during the required 7-year comprehensive plan review and update process. The 7-year plan review and update process should demonstrate that the urban growth areas have adequate existing fire protection facilities and service capacities to meet the urban level of service and any additional needed fire facilities and services. If the level of service standard adopted by the County cannot be provided over the 20-year planning period, then re-designation of UGAs to rural designations should be considered.~~

Reason for change: Fire protection level of service standards were adopted in 2011 (Ordinance 2011-018).

~~Issues, Goals, and Policies~~

~~Adopted levels of service are incorporated within the following goals, policies, and action plans:~~

**Goal 4A:** Within the county's financial capacity, adopt a carefully planned program of county services and facilities.

Policy 4A-1: ~~Establish~~ Plan appropriate ~~level of service standards for~~ county facilities commensurate with the ability of the county to fund them.

Reason for change: The proposed amendments include replacing numerical level of service (LOS) standards for certain facilities with policies supportive of those facilities.

Policy 4A-2: ~~Extend~~ Provide County facilities and services in a manner that supports future urban growth in urban growth areas (UGAs).

Policy 4A-3: Evaluate all types of county facilities to determine whether they should ~~serve~~ be provided at countywide or strictly unincorporated areas. ~~levels of service. Transportation facility levels of service should be evaluated for appropriateness as to adopted urban or rural levels of service.~~

Reason for change: Level of service standards for transportation have been moved to chapter 6.

Policy 4A-4: The land use element of the comprehensive plan must be reassessed to ensure that land use is coordinated and consistent with the financing plan within the capital facilities element and to ensure probable funding does not fall short of meeting existing needs.

**Goal 4B: Develop a six-year financing program for capital facilities that meets the requirements of the GMA, achieves the county's levels-of-service, and is within financial capability as determined by projected financial resources.**

Policy 4B-1: Maintain and update, on at least a biennial basis, a six-year capital improvement program (CIP) that identifies projects, outlines a schedule, and designates realistic funding sources for all county capital projects based on a review of population and revenue conditions existing at that time.

**Goal 4C: Locate county facilities which require urban infrastructure, serve primarily urban populations, and are urban in character within identified urban growth areas (UGAs).**

Policy 4C-1: Evaluate all new capital facilities requiring a new site for urban characteristics and limit selection of sites for urban projects to designated UGAs.

**Goal 4D: Develop and implement a coordinated program of facility expansion for the departments and agencies which together carry out the county's law enforcement and corrections functions.**

Policy 4D-1: Complete those capital improvement projects necessary to eliminate any space deficiencies in law enforcement facilities and corrections facilities.

Policy 4D-2: Develop new adult corrections facilities and Sheriff's headquarter facilities on a single campus to provide a safe environment for the community, staff and inmates.

Policy 4D-3: Continue to provide juvenile detention facilities and alternative corrections programs to provide safe and secure methods to provide accountability and support for minors who break the law.

- 1 Policy 4D-4: Continue to provide adequate facilities for daily emergency  
2 management activities and, during an emergency or disaster,  
3 for the emergency operations center. The facilities will provide  
4 sufficient space for activities relating to emergency/disaster  
5 planning, mitigation, response and recovery.  
6
- 7 **Goal 4E:** **Develop and carry out a realistic long-range program of**  
8 **facility expansion or improvement to accommodate the**  
9 **county's projected staffing requirements for departments**  
10 **and agencies.**  
11
- 12 Policy 4E-1: Include in the capital facilities plan, a program of building and  
13 space improvements to efficiently provide quality work space for  
14 projected staffing levels through the 20-year planning period.  
15
- 16 Policy 4E-2: Investigate alternatives to ~~C~~capital ~~F~~facility construction through  
17 the private sector, and pursue technologically feasible  
18 alternatives.  
19
- 20 **Goal 4F:** **Achieve level of service standardstargets for parks and**  
21 **trailsrecreational facilities identified in this chapter, and**  
22 **which sSupport objectives and priorities identified in the**  
23 **Comprehensive Parks, –and Recreation and Open Space**  
24 **Plan, in the Natural Heritage Plan, and in this plan.**  
25
- 26 Policy 4F-1: Seek non-capital opportunities to acquire, enhance and maintain  
27 park lands, trails, and other recreational facilities. Consider  
28 partnering with cities, school districts, park & recreation districts  
29 and others when planning and implementing park and trail  
30 projects.  
31
- 32 Policy 4F-2: Include acquisition and development costs in the six-year CIP  
33 for future park and trails projects.  
34
- 35 ~~Policy 4F-3: Develop a recreational facilities program that achieves and~~  
36 ~~maintains the level of service for athletic fields and courts,~~  
37 ~~trails, and support facilities for shoreline access, picnicking, and~~  
38 ~~camping without adding to capital costs.~~  
39
- 40 Policy 4F-~~34~~: Place a high priority on improvements to existing county  
41 recreational sites and facilities and using them to their full  
42 potential, including those outlined in the *Whatcom County*  
43 *Comprehensive Parks, –and Recreation and Open Space Plan,*  
44 before investing capital in the acquisition and development of  
45 new facilities.  
46
- 47 Policy 4F-~~45~~: Continue to provide and support vibrant activity centers,  
48 including senior centers, to serve the growing population of

~~Whatcom County by the following methods, as needed, which are listed in priority order: (1) implementing programming changes, (2) adding space to existing centers, and/or (3) establishing new centers. Continue to provide centers for use by senior citizens and others.~~

**Goal 4G: ~~Establish~~ Maintain the adopted levels of service standards for roads, parks and trails, corrections, and administrative services.**

~~Policy 4G-1: For purposes of transportation management systems, adopt level of service standards (LOS) for transportation facilities as listed in Chapter 6, Transportation, Policy 6A-3.~~

Policy 4G-12: ~~Adopt t~~The following level of service standards are adopted for parks and trails facilities:

- developed parks ..... 9.6 acres per 1,000 population
- trails ..... 0.60 of a mile per 1,000 population
- ~~activity centers ..... five centers per 100,000 population~~

Reason for change: The capacity and ability of activity centers to accommodate increased demand is based upon programming and building size. As population increases, additional demand could be accommodated with program changes, building additions or a new building. Therefore, instead of imposing a strict numerical standard for activity centers, amendments to Policy 4F-5 are proposed to support activity centers and provide a prioritized method of meeting increased demand while minimizing future capital costs.

~~Policy 4G-3: Adopt the following level of service for correction facilities:~~

- ~~jails ..... 1.42 beds per 1,000 population~~
- ~~juvenile detention ..... 0.125 beds per 1,000 population~~

Reason for change: The existing jail LOS does not reflect the actual need for jail beds. The County has undertaken an extensive jail planning process including a jail planning task force, needs assessment, and environmental impact statement. The existing jail LOS is based solely on population growth. However, the need for jail beds is also influenced by a number of other factors including state & local laws and criminal justice practices. Jail planning is not based upon the strict application of a numerical standard contained in the existing LOS. Therefore, the numerical standard would be replaced with new Policy 4D-2, which supports construction of a new jail to safely provide needed corrections facilities over the 20-year planning period.



The existing juvenile detention LOS standard does not reflect the actual need for juvenile detention beds. Because of alternative correction methods, the need for juvenile detention beds has not increased proportionately with population growth. Therefore, instead of imposing a strict numerical standard for juvenile detention, new Policy 4D-3 is proposed to support adequate provisions of juvenile detention facilities and programs.

~~Policy 4G-4: Adopt the following levels of service standards are adopted for administrative facilities:~~

~~sheriff's office (unincorporated) ..... 0.26 sq. ft. per capita  
sheriff emergency ops (county-wide) ..... 0.011 sq. ft. per capita~~

Reason for change: In conjunction with the jail planning process, the County has undertaken a process to review Sheriff's Headquarter space including a needs assessment and environmental impact statement. The need for Sheriff's Headquarter space is not based upon the strict application of a numerical standard contained in the existing LOS. Therefore, the numerical standard would be replaced with new Policy 4D-2, which supports construction of a Sheriff's Headquarter facility co-located with the new jail.

The Sheriff's Office Division of Emergency Management has re-located to a joint coordination center, near the airport. The joint coordination center is shared with the City of Bellingham Office of Emergency Management, and operates as Whatcom Unified Emergency Management. This space is adequate for emergency operations and does not need to be re-evaluated every two years when the six-year capital improvement program is updated. Therefore, instead of imposing a strict numerical standard for emergency operations, new Policy 4D-4 is proposed to support adequate provisions of emergency management facilities.

**Goal 4H: Coordinate with non-county facility providers such as cities and special purpose districts to support the future land use pattern promoted by this plan.**

Policy 4H-1: Establish interagency planning mechanisms to assure coordinated and mutually supportive capital facility plans from special districts, cities, and other major non-county facility providers which are consistent with this and other chapters of the comprehensive plan.

Policy 4H-2: In consultation and coordination with special districts, cities, and other major non-county facility providers, review and update as appropriate capital facility plans supporting UGAs in conjunction with ~~the GMA 7-Year Review and 10-Year~~ UGA Review.

Policy 4H-3 The ~~7-year comprehensive plan review and update~~ UGA review process should demonstrate that the urban growth areas are served by urban levels of fire protection facilities and service. If



1 the level of service standard adopted by the County cannot be  
2 provided over the 20-year planning period, then re-designation  
3 of UGAs to rural designations should be considered.

4  
5 Policy 4H-4 Urban levels of service for fire protection shall be a response  
6 time of 8 minutes 80% of the time when the department  
7 covering the urban area has staffed the fire station. When the  
8 fire station is not staffed the response time shall be 10 minutes  
9 80% of the time, or a WSRB Rating of 6.

10  
11 Rural levels of service for fire protection shall be a response  
12 time of 12 minutes 80% of the time when the department  
13 covering the rural area has staffed the fire station. When the fire  
14 station is not staffed the response time shall be 14 minutes 80%  
15 of the time, or a WSRB Rating of 8.

16  
17 Staffed station shall be a fire station that is staffed 24 hours a  
18 day 7 days a week 365 days a year. Staff may be paid,  
19 volunteer, or combination of the two.

20  
21 **Goal 4J: Maintain effective concurrency measures and procedures**  
22 **for all facilities and services necessary for development.**

23  
24 Policy 4J-1: Based on established levels of service for all road segments  
25 under control of the county, administer a concurrency  
26 management program that provides for consistent and  
27 predictable evaluation of the impacts of future proposed  
28 development.

29  
30 **Goal 4K: Consider alternative funding sources for needed county**  
31 **facilities to assure levels of service adopted in the plan.**

32  
33 Policy 4K-1: After all other financing options have been exhausted, consider  
34 the use of bonded indebtedness to finance major capital  
35 investments in infrastructure.

36  
37 Policy 4K-2: Identify and promote public private partnerships to provide and  
38 enhance the provision of necessary services.

39  
40 **Goal 4L: Ensure that capital facilities provide protection for**  
41 **threatened and endangered fish and wildlife species.**

42  
43 Policy 4L-1: Fish and wildlife habitat should be carefully considered when  
44 selecting projects for the Six-Year Capital Improvement  
45 Program.  
46

1 Policy 4L-2: Projects selected for the Six-Year Capital Improvement Program  
2 shall not degrade habitat for threatened and endangered  
3 species.

4  
5 Policy 4L-3: Projects selected for the Six-Year Capital Improvement Program  
6 should strive to restore degraded habitat for threatened and  
7 endangered species, when the projects are in direct contact with  
8 such habitat. The County Council will determine when such  
9 restoration is financially feasible through adoption of the six-  
10 year capital improvement program and the County budget.

11  
12 **Goal 4M: Enable school districts to receive impact fees to fund a**  
13 **proportionate share of system improvements reasonably**  
14 **related to new development by adopting into this plan**  
15 **their capital facilities plans, ~~and establishing interlocal~~**  
16 **~~agreements with the districts to collect and transfer~~**  
17 **~~funds.~~**

18  
19 Policy 4M-1: The capital facilities plan for the Bellingham School District,  
20 adopted by the district on July 16, 2009, is adopted into the  
21 comprehensive plan by reference.

22  
23 Policy 4M-2: The capital facilities plan for the Ferndale School District,  
24 adopted by the district on December 23, 2005, is adopted into  
25 the comprehensive plan by reference.

26  
27 Policy 4M-3: The capital facilities plan for the Lynden School District, adopted  
28 by the district on June 29, 2006, is adopted into the  
29 comprehensive plan by reference.

30  
31 Policy 4M-4: The capital facilities plan for the Meridian School District,  
32 adopted by the district on June 30, 2009, is adopted into the  
33 comprehensive plan by reference.

34  
35 **NOTE: Capital facility plan references will be updated as new plans are formulated.**

36  
37 **Goal 4N: Adopt special district and County capital facility plans for**  
38 **unincorporated UGAs, ~~not associated with a city,~~ into this**  
39 **plan by reference when consistent with the Whatcom**  
40 **County Comprehensive Plan.**

41  
42 Policy 4N-1: The Birch Bay Water and Sewer District Comprehensive Water  
43 System Plan, dated March 2009, is adopted by reference into  
44 the comprehensive plan.

45  
46 Policy 4N-2: The Birch Bay Water and Sewer District Comprehensive Sewer  
47 System Plan, dated May 2009, is adopted by reference into the  
48 comprehensive plan.

- 1
- 2 Policy 4N-3: The Birch Bay Comprehensive Stormwater Plan, dated July
- 3 2006, is adopted by reference into the comprehensive plan.
- 4
- 5 Policy 4N-4: The North Whatcom Fire and Rescue Capital Facilities Plan,
- 6 dated August 2009, is adopted by reference into the
- 7 comprehensive plan.
- 8
- 9 Policy 4N-5: The Public Utility District No. 1 Comprehensive Water System
- 10 Plan, dated October 2004, is adopted by reference into the
- 11 comprehensive Plan.
- 12
- 13 Policy 4N-6: The Columbia Valley Water District 2013 Water System Plan
- 14 Update is adopted by reference into the comprehensive plan.
- 15 This water system serves a portion of the Columbia Valley UGA.
- 16
- 17 Policy 4N-7: The Water District No. 13 Small Water System Plan, dated
- 18 August 2012, is adopted by reference into the comprehensive
- 19 plan. This water system serves a portion of the Columbia Valley
- 20 UGA.
- 21
- 22 Policy 4N-8: The Water District No. 13 Comprehensive Sewer Plan, dated
- 23 August 2012, is adopted by reference into the comprehensive
- 24 plan. This sewer system serves a portion of the Columbia Valley
- 25 UGA.
- 26
- 27 Policy 4N-9: The public stormwater facilities sections relating to the Columbia
- 28 Valley UGA in the Water Quantity and Quality Report Foothills
- 29 Subarea (Aspect Consulting, July 18, 2008, pp. 2-3, 36-39, and
- 30 55-56) are adopted by reference into the comprehensive Plan.
- 31
- 32 Policy 4N-10: The Whatcom Fire District No. 14 Capital Facilities Plan, dated
- 33 July 2012, is adopted by reference into the comprehensive Plan.
- 34
- 35 Policy 4N-11: The Mount Baker School District Capital Facilities Plan, dated
- 36 May 2013, is adopted by reference into the comprehensive plan.
- 37
- 38 Policy 4N-12: The Whatcom County Fire District No. 7 Capital Facilities Plan,
- 39 dated May 2011, is adopted by reference into the
- 40 Comprehensive Plan (except that the UGA boundaries shown in
- 41 the Fire District No. 7 Capital Facilities Plan are not adopted by
- 42 reference).

43 |

44 |

45 | **NOTE: Capital facility plan references will be updated as new plans are formulated.**

46 |

47 |

**Capital Facilities – Action Plan**

- 1. ~~Adopt a county six-year CIP to meet the GMA specifications including concurrency and all other capital needs for the six-year financing program component of the capital facilities element.~~

Reason for change: The six-year CIP is already addressed in Policy 4B-1.

- 2. ~~Identify appropriate levels of long-term bonded debt to finance major capital investments in infrastructure.~~

Reason for change: Identifying the level of long term debt is an exercise that the County's elected officials, in conjunction with the Finance Department, may undertake at any time at their discretion.

- 3. ~~Explore alternative funding sources as authorized under the GMA to help fund the cost of infrastructure expansions required to serve new development.~~

Reason for change: Alternative funding is generally addressed in Goal 4K.

- 4. ~~Maintain a concurrency management or monitoring process for transportation and adequacy reviews of new development as an integral part of land use and building permit review.~~

Reason for change: Transportation is addressed in Chapter 6 of the Comprehensive Plan and transportation concurrency is addressed in Chapter 20.78 of the Whatcom County Zoning Code.

- 5. ~~Explore alternative funding techniques for law and justice facilities and operations, including contracts for service with other agencies, private providers, and joint use of facilities.~~

Reason for change: Alternative funding is generally addressed in Goal 4K.

- 6. ~~Analyze probable future staffing and space requirements in conjunction with the budget process and updating of the capital facilities plan.~~

Reason for change: This is addressed in Goal 4E and Policy 4E-1.

- 7. ~~Pursue acquisition strategies for resource conservancy and linear parks (trails) on an other than fee simple basis to reduce cost without significant reduction in public use/benefit potential.~~

Reason for change: The intent of this action item is somewhat similar to Policy 4F-1.

- 1 | 8. ~~Pursue joint ventures with cities, school districts, and other potential partners~~  
2 | ~~in developing regional athletic parks as recommended in the Comprehensive~~  
3 | ~~Park and Recreation Open Space Plan.~~  
4 |

5 | Reason for change: This approach generally has been incorporated into Policy 4F-  
6 | 1.

- 8 | 9. ~~Work with special districts, cities, and other major non-county facility~~  
9 | ~~providers including water and sewer districts, fire districts, public utility~~  
10 | ~~districts and others as appropriate to establish levels of service for urban~~  
11 | ~~growth areas. This must be done in order to assure facilities adequate to~~  
12 | ~~provide for anticipated population growth and development consistent with~~  
13 | ~~land use plan designations and zoning.~~  
14 |

15 | Reason for change: Goal 4H, Policy 4H-1 and Policy 4H-2 address coordination of  
16 | special purpose district plans with the County land use plans.

- 18 | 10. ~~Explore alternative technology to create cost savings for capital facility~~  
19 | ~~needs.~~  
20 |

21 | Reason for change: Technological alternatives are addressed by Policy 4E-2.

- 23 | 11. ~~Establish public/private partnership alternatives to capital financing.~~  
24 |

25 | Reason for change: Public/private partnerships are addressed by Policy 4K-2.

- 27 | 12. ~~Capital facility plans for water, sewer, stormwater, fire and schools that serve~~  
28 | ~~unincorporated UGAs will be incorporated by reference when consistent with~~  
29 | ~~the Whatcom County Comprehensive Plan.~~  
30 |

31 | Reason for change: This is addressed in Goal 4N.